

Extraordinary General Meeting of Shareholders PT Jasa Marga (Persero) Tbk.

The Directors of PT Jasa Marga (Persero) Tbk. (“**the Company**”) hereby invite all the Company’s shareholders (“**Shareholders**”) to attend the Extraordinary General Meeting of Shareholders (“**the Meeting**”) on:

Day, date : Wednesday, 08 February 2023
 Time : 13:30 WIB onward
 Venue : Accessing eASY.KSEI (KSEI Electronic General Meeting System) facility at <https://access.ksei.co.id/> provided by PT Kustodian Sentral Efek Indonesia (“**KSEI**”)

The Meeting is held electronically in accordance with Indonesia Financial Services Authority Regulation (*Peraturan Otoritas Jasa Keuangan* (“**POJK**”) No. 15/POJK.04/2020 on the Planning and Organization of General Meetings of Shareholders by Public Companies and POJK No. 16/POJK.04/2020 on the Implementation of Electronic General Meeting of Shareholders by Public Companies. The Chairperson of the Meeting, Notary, along with the supporting professionals and institutions coordinate in conducting the Meeting electronically at *Kolaboratif-Kompeten* Room, Building B, PT Jasa Marga (Persero) Tbk Head Office, Plaza Tol Taman Mini Indonesia Indah, Jakarta 13550, Indonesia.

The Meeting Agenda and its explanation are as follows:

Changes in the Management of the Company.

This Meeting Agenda is based on: (i) Article 11 paragraph 10 and Article 14 paragraph 12 of the Company’s Article of Association; (ii) POJK No. 33/POJK.04/2014 on Directors and Board of Commissioners of Issuers or Public Companies; (iii) Minister of State-Owned Enterprise (“SOE”)’s Regulation No. PER-02/MBU/02/2015 on Requirements, Procedures for Appointment, and Dismissal of SOEs’ Board of Commissioners and Board of Supervisory as amended by Minister of SOEs Regulation No. PER-10/MBU/10/2020 on the amendment to Minister of SOEs Regulation No. PER-02/MBU/02/2015 on Requirements, Procedures for Appointment, and Dismissal of SOEs’ Board of Commissioners and Board of Supervisory; (iv) Minister of SOEs Regulation No. PER-11/MBU/07/2021 on Requirements, Procedures for Appointment, and Dismissal of SOEs’ Directors as amended by Minister of SOE’s Regulation No. PER-7/MBU/09/2022 on the Amendment to Minister of SOEs Regulation No. PER-11/MBU/07/2021 on Requirements, Procedures for Appointment, and Dismissal of SOEs’ Directors; and (v) Letter of the Minister of SOEs No. S-860/MBU/12/2022 on Request to Hold an Extraordinary General Meeting of Shareholders of PT Jasa Marga (Persero) Tbk dated 22 December 2022.

The Company facilitates the implementation of the Meeting as follows:

1. The Company does not send a separate invitation to the Shareholders because this invitation is deemed as an official invitation.
2. The Shareholders who are entitled to attend or to be represented in the Meeting are Shareholders whose names are registered in the Company’s Shareholders Register on Monday, 16 January 2023 at 16:15 WIB, or the owners of securities account balances at the collective depository of KSEI at the closing of shares trading on Monday, 16 January 2023.
3. The Company urges that Shareholders register their presence electronically through eASY.KSEI facility or give the power of attorney to the Company’s Securities Administration Bureau (*Biro Administrasi Efek* (“**BAE**”), which is PT Datindo Entrycom through eASY.KSEI facility with the following procedures:
 - a. The Shareholders must be registered in advance through the securities ownership reference (“**AKSes KSEI**”-*Acuan Kepemilikan Sekuritas KSEI*) facility through the link <https://akses.ksei.co.id/> which is provided by KSEI.
 - b. For the registered Shareholders, the power of attorney can be given through the eASY.KSEI at <https://easy.ksei.co.id>.
 - c. In the event that the Shareholders are unable to access eASY.KSEI, the power of attorney could be downloaded on the Company’s website www.jasamarga.com to grant their power of attorney and vote in the Meeting.
 - d. The Shareholders may declare their power of attorney and vote, change the appointment of the proxies and/or choice of a vote for the Meeting Agenda, or revoke the power of attorney from the date of the Meeting invitation until 1 (one) business day before the Meeting starts, at 12:00 WIB.
4. The registration process for the Shareholders who will attend the Meeting electronically through eASY.KSEI must pay attention to the following matters:
 - a. The Shareholders mentioned below must register their attendance electronically in eASY.KSEI on the date of the Meeting from 10:00 WIB to 13:30 WIB:
 - 1) Local individual type Shareholders who have not provided a declaration of presence or power of attorney in eASY.KSEI until the specified time limit and wish to attend the Meeting electronically;
 - 2) Local individual type Shareholders who have provided a declaration of attendance but have not cast their votes minimal for 1 (one) Meeting Agenda on eASY.KSEI until the specified time limit and wish to attend the Meeting electronically;
 - 3) Proxies of the Shareholders who have given power of attorney to the independent representatives or individual representatives but have not cast their votes minimal for 1 (one) Meeting Agenda on eASY.KSEI until the specified time limit; and/or
 - 4) Proxies of the Shareholders who have given power of attorney to the participant/intermediary (custodian bank or securities company) and have cast their votes in eASY.KSEI until the specified time limit.
 - b. The Shareholders who have given a declaration of presence or power of attorney to the independent representative or individual representative and have cast their votes for the Meeting Agenda in eASY.KSEI until the specified time limit does not need to register attendance electronically in eASY.KSEI.
 - c. Any delay or failure in the electronic registration process for any reason will result in the Shareholders or their proxies being unable to attend the Meeting electronically, and their shares ownership will not be counted for the attendance quorum.
5. Guidelines for registration, use, and further explanation regarding eASY.KSEI and AKSes KSEI can be obtained on the KSEI website at the links <https://akses.ksei.co.id> and <https://easy.ksei.co.id>, along with the Meeting Rules at the Company’s website www.jasamarga.com.
6. The Notary, assisted by the Company’s BAE, will check and count the votes for the Meeting resolution made based on the Meeting Agenda, including the votes that have been submitted by Shareholders through eASY.KSEI, as well as those submitted at the Meeting.
7. The materials that will be discussed at the Meeting are available and can be obtained on the Company’s website www.jasamarga.com starting from the date of this Invitation until the date of the Meeting.
8. The Company does not provide food and beverages, as well as souvenirs.
9. The Company may re-announce should there be any changes and/or additional information regarding the Meeting procedures with regards to prevailing rules and regulations.

Jakarta, 17 January 2023

PT Jasa Marga (Persero) Tbk.

Directors